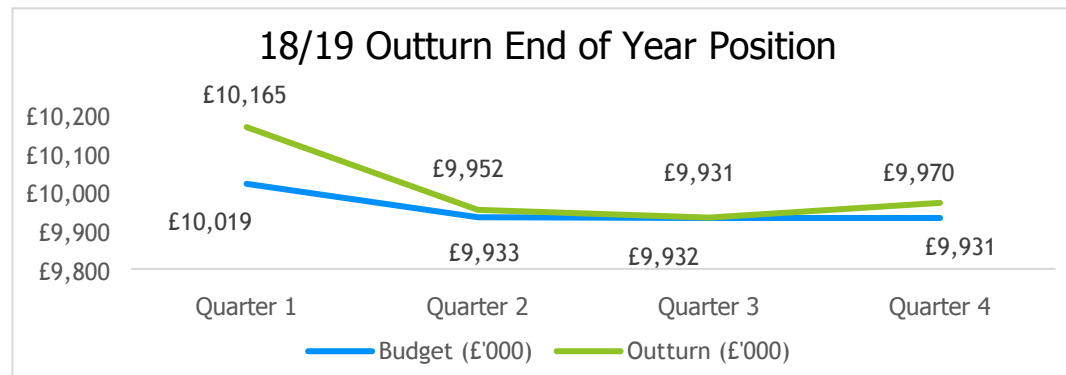
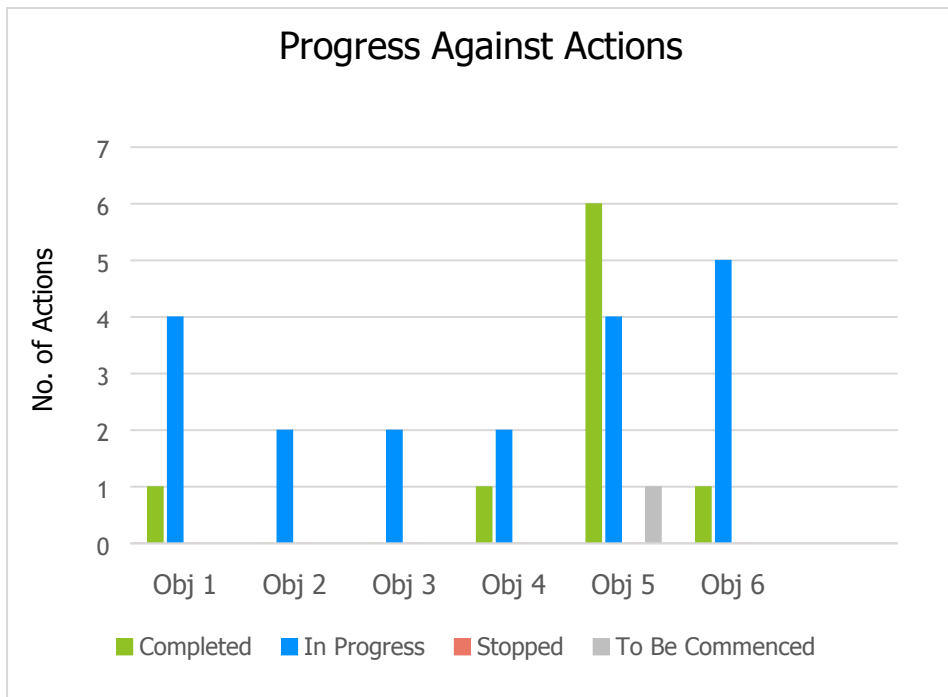


Regeneration, Investment & Housing End of Year Review 2018/19



Executive Summary

The Regeneration, Investment and Housing (RIH) service aims to create and support safe and sustainable communities in which to live, visit and work. This is achieved through:

- Providing and monitoring a robust economic growth plan and City Centre Master Plan
- Effectively supporting existing businesses and securing inward investment
- Securing investment to improve the physical environment of the City
- Ensuring the availability of good quality housing and a fair and safe living environment
- Supporting people into training and employment; nurturing opportunities for learning and development
- Managing and maintaining council buildings including schools
- Protecting and promoting our heritage

This has been an exciting year for Regeneration Investment and Housing with a real emphasis placed on key areas, looking to drive forward the ambitions around the City Centre and a new City Centre Masterplan, Phase 1 agreement of a 12 million pound package for the Newport Transporter Bridge, the development of the Neighbourhood Hubs model and the successful remodelling of the Information Station to allow for the National Software Academy.

Regeneration, Investment & Housing End of Year Review 2018/19

Executive Summary – Continued

With 2018/19 being such a busy year it is fantastic to see that no Performance Indicators are off target and that RIH has lived within its means in relation to the yearly budget.

Regeneration of the City remains a key focus with the Council looking at the next phase of the regeneration across the city. This year will see the implementation of key regeneration projects including the Market Arcade, HLF scheme, the opening of the first Welsh Convention Centre at the Celtic Manor Resort alongside the 4 star Mercure Hotel in Chartist Tower. Regeneration is however, not purely focused on physical projects and it is vital that the service maintains a focus on projects that directly improve people's lives; the wider economic development activities that support businesses and assist unemployed individuals into training or work are key components in the economic growth of the City.

Economic regeneration also needs to be supported by the provision of good quality housing, including housing that is both affordable and accessible to households across Newport. The VVP / TRI scheme has delivered a significant amount of housing investment through the creation of residential units above commercial premises and in former vacant properties. Through all aspects of the delivery of those VVP schemes, job creation and training has been maximised through the Council's Work Based Learning Academy.

Following the alignment of Communities First, Families First and Flying Start within Welsh Governments Flexible Funding, the Community Regeneration team have piloted the new, joint outcome framework. For the first time, this has brought together the combined outcomes of each community based prevention and engagement service to address poverty in a holistic way.

The Development Services team has continued to oversee development management and planning policy whilst effectively adapting to and implementing changes being introduced by new legislation. The building control team has maximised activity and build upon previous successes. The service will continue to monitor Norse joint venture, ensuring the identified profit share is maximised and that services across the council are effectively supported in their assets and estates matters.

The Housing service will continue to develop new strategic, affordable housing schemes in partnership with our Registered Social Landlord (RSL) partners, and also ensure that the legislative requirements imposed by the Housing Wales Act 2014 are implemented effectively. The opportunities RIH services provide have a positive impact on residents and their quality of life. The range and quality of these opportunities can influence where people choose to live, how they feel about their city and how Newport is portrayed to the outside world. The diverse but complimentary activities undertaken across Regeneration, Investment and Housing could not be delivered effectively without robust working relationships with our partners. Our partnership networks are extensive ranging from private sector, public sector organisations such as health to voluntary and community based organisations.

Regeneration, Investment & Housing Analysis of Performance

Objective 1			Encourage and support continued economic growth within the City, with particular focus on sustainable development and regeneration in the City Centre.			
Description			This objective aligns closely with the Corporate Plan, Improvement Plan and Economic Growth Strategy for Newport by making Newport an area of 'visible change, with high aspirations, high achievement and shared prosperity'. This objective also contributes towards all four of the council's wellbeing objectives, which contribute to the well-being goals for Wales of A Prosperous Wales, A Resilient Wales and a Wales of Cohesive Communities. This objective also underpins 3 of the councils corporate plan areas for action; a thriving city, aspirational people and resilient communities.			
Corporate Plan Objective			Well-being Objective 2 – To Promote economic growth and regeneration whilst protecting the environment Thriving City / Aspirational People / Resilient Communities			
Mid-Year Action Status			0/5 - Complete	5/5 – In Progress	0/5 - Stopped	0/5 – To be commenced
End of Year Action Status			1/5 - Complete	4/5 – In Progress	0/5 - Stopped	0/5 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
1.01	Adopt a refreshed City Centre Master Plan and secure funding from the Targeted Regeneration Investment (TRI) Fund for priority schemes.	In Progress	Complete	01/04/2018	31/03/2019	<p>The City Centre Masterplan was approved by Cabinet in March 2019 following the extensive public consultation and involvement from the Council's Citizen's Panel. The Masterplan is a long term vision which meets the needs of residents, prospective investors and visitors. Following the approval of the Masterplan we will be developing area based vision strategies for the Northern gateway and the Riverside in 2019/20.</p> <p>In terms of project delivery within Newport, 2018/19 has seen some key projects such as the four star Mecure Hotel redevelopment of Chartist Tower which is still scheduled to be opened in 2019 and development of the IAC Building on Mill Street into 'Grade A' office accommodation. Both of these schemes will provide new opportunities to attract businesses and visitors into the City Centre.</p> <p>Welsh Government TRI Funding of £1.6M has been awarded for the City and will be used to develop the internal refurbishment of Market Arcade and the Neighbourhood Hub in Ringland. We also have received £0.9M TRI Thematic funding to improve shopfronts City Centre Housing.</p>
1.02	Secure HLF Stage 2 funding for Market Arcade.	In Progress	In Progress	01/04/2018	31/03/2022	The Council has received a £4M loan for the development of the Market Arcade. We have been awarded the Heritage Lottery Fund (HLF) and we will be proceeding at risk.
1.03	Encourage inward investment and	In Progress	In Progress	01/04/2018	31/03/2022	In 2018/19 we received £60k in Business Development Fund to support new small businesses. Some of the examples where we

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Corporate Plan Objective			Well-being Objective 2 – To Promote economic growth and regeneration whilst protecting the environment Thriving City / Aspirational People / Resilient Communities			
Mid-Year Action Status			0/5 - Complete	5/5 – In Progress	0/5 - Stopped	0/5 – To be commenced
End of Year Action Status			1/5 - Complete	4/5 – In Progress	0/5 - Stopped	0/5 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
	support growth of new and existing businesses within the City and as part of a Regional Business Support partnership.					have helped small businesses in 2018/19 included Quarters Coffee, Bubble Trouble and the Jewellery Repair Workshop, all of whom have opened their businesses in previously vacant premises. The Council has also been involved with the Newport Economic Network (NEN) which brings together experienced members of the business community with Newport City Council and other public sector partners to ensure investment opportunities are targeted in the right areas. This was acknowledged in the Wales Audit Office review of the Council's delivery of the Well-being Objective of economic growth as a good example for collaborating and involving partners in this area of work.
1.04	Ensure an adequate supply of employment and housing land.	In Progress	In Progress	01/04/2018	31/03/2022	Newport has a confirmed 5.6 year housing land supply and is one of only seven Authorities in Wales with a 5 year housing land supply. This demonstrates that the Local Development Plan (LDP) identified the long term requirements of the City by allocating the right sites in the right locations.
1.05	Develop a Strategic Development Plan for the Cardiff Capital Region (Growing the economy as part of the region).	In Progress	In Progress	01/04/2018	31/03/2022	Progress is being made as part of the Cardiff Capital Region Board where a draft proposal for the Strategic Development Plan (SDP) has been presented to the Board. We are now in the process using the feedback provided to develop the SDP further and have it in place by October 2019.

Objective 2		Regeneration, Investment & Housing will make Newport a 'Thriving City'.				
Description		Regeneration Investment and Housing will deliver a range of projects that drive up inward investment, deliver new and better jobs and raise the output of the local economy while delivering against the seven themes of the Well-being of Future Generations (Wales) Act 2015.				
Corporate Plan Objective		Well-being Objective 2 – To promote economic growth and regeneration whilst protecting the environment. Thriving City				
Mid-Year Action Status		0/2 - Complete	2/2 – In Progress	0/2 - Stopped	0/2 – To be commenced	
End of Year Action Status		0/2 - Complete	2/2 – In Progress	0/2 - Stopped	0/2 – To be commenced	
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
2.01	<p>Successful Heritage Lottery Bid will deliver a new visitor centre, improved onsite interpretation and much needed repairs and restoration work to the structure.</p> <p>The grant project will also enable an enlarged workforce designed to encourage participation, volunteering and community involvement</p> <p>Applications made to independent grant giving bodies and trust to secure the necessary matched funding for the project.</p> <p>A alternative strategy for seeking funds from HLF Wales on a</p>	In Progress	In Progress	01/04/2018	31/03/2020	<p>In 2018/19 good progress was being made in the delivery of a new Visitor Centre at the Transporter Bridge. We appointed a Project coordinator to oversee the delivery of the Heritage Lottery Funded bids. This also saw the appointment of Capital Contractors alongside an Activity Planning team.</p> <p>As part of the Lottery Funding received, Friends of the Bridge launched a crowdfunding campaign to raise £10k to support the development phase. This was subsequently achieved by the group and are continuously raising money to support the ongoing activities at the bridge and support the delivery of the centre.</p> <p>We have been involved with ongoing negotiations with Welsh Government for £1.5 million matched funding through a tourism infrastructure grant stream to take us through to the next stage of the project.</p>

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Corporate Plan Objective		Well-being Objective 2 – To promote economic growth and regeneration whilst protecting the environment. Thriving City				
Mid-Year Action Status		0/2 - Complete	2/2 – In Progress	0/2 - Stopped	0/2 – To be commenced	
End of Year Action Status		0/2 - Complete	2/2 – In Progress	0/2 - Stopped	0/2 – To be commenced	
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
	staged basis will be adopted if the initial grant application is unsuccessful					
2.02	Embedding the Welsh language in all our activities.	In Progress	In Progress	01/04/2018	31/03/2020	We have been continuously monitoring our commitments to complying with the Standards with improvements made to a number of key areas of the website and public meetings protocols. As part of the Neighbourhood Hub development we have been working with the Council's Welsh Language Officer to ensure that we meet the required standards for the Hub. This work will continue into 2019/20 as part of our commitment to meet the Standards.

Objective 3		Develop a collaborative approach to modernise service delivery to residents across the city.				
Description		<p>Regeneration Investment & Housing will change the way that services are delivered to maximise the benefit for communities while controlling their overall cost, this includes the creation of neighbourhood hubs which bring together a range of different services, in a modern, inviting environment which works for citizens and helps them improve their lives.</p> <p>This objective underpins the delivery of the corporate plans areas for action, in particular 'A modernised council' and the council's wellbeing objectives to Improve skills, educational outcomes & employment opportunities, Build cohesive & sustainable communities.</p> <p>It is also one of the objectives in the Regeneration Investment and Housing corporate strategy.</p> <p>Neighbourhood hubs are now the vision of Community Regeneration up to 2022, this vision will complement the delivery of existing and future community regeneration projects aligning with the principles of sustainable development within the Future Wellbeing Generations (Wales) Act 2015.</p>				
Corporate Plan Objective		Well-being Objective 4 to build cohesive and sustainable communities Modernised Council				
Mid-Year Action Status		0/2 - Complete	2/2 – In Progress	0/2 - Stopped	0/2 – To be commenced	
End of Year Action Status		0/2 - Complete	2/2 – In Progress	0/2 - Stopped	0/2 – To be commenced	
3.01	<p>Provide branch Libraries as part of the Neighbourhood hub project.</p> <p>Establish a Neighbourhood hub at Ringland as a pilot.</p> <p>Deliver MALD Libraries development grant.</p> <p>To develop a programme of hub development.</p>	In Progress	In Progress	01/04/2018	31/10/2019	<p>The design and plans for the new build have been approved. Work began on site in February 2019. Completion date on site will be approximately September 2019. Grants have been secured for the work from Flying Start capital programme, TRI at WG and Museum and Libraries development fund, totalling approximately £1m in grants. The restructure of the teams has started with the Hub managers being appointed. A rationale to explain the allocation of resources to areas has also been developed and working group top design the staff structures, finance structures, IT infrastructure and buildings have also been set up. Implementation of the full structure is anticipated to be August 2019.</p>
3.02	<p>Creation of new staffing structure</p> <p>Creation of a monitoring tool to support the integration of services in neighbourhood hubs.</p> <p>Selecting relevant outcomes.</p> <p>Creation of well-resourced facilities.</p>	In Progress	In Progress	01/04/2018	30/09/2019	<p>The restructure of the teams has started with the Hub managers being appointed. A rationale to explain the allocation of resources to areas has also been developed and working group top design the staff structures, finance structures, IT infrastructure and buildings have also been set up. Implementation of the full structure is anticipated to be August 2019.</p>

















Objective 4		Flexible Fund: Changing the way in which a number of grants are delivered to streamline services and deliver better outcomes for residents and the city.				
Description		The Flexible Fund supports the delivery of Neighbourhood Hubs ensuring more services are delivered through this vehicle, services are aligned and integrated. This approach supports the corporate plans areas for action, A modernised council, Resilient communities and the council's wellbeing objectives to Improve skills, educational outcomes & employment opportunities, Build cohesive & sustainable communities.				
Corporate Plan Objective		Well-being Objective 1 – To improve skills, education and employment opportunities Well-being Objective 3 – To enable people to be healthy, independent and resilient Well-being Objective 4 – To build cohesive and sustainable communities Modernised Council Resilient Communities				
Mid-Year Action Status		0/3 - Complete	3/3 – in Progress	0/3 - Stopped	0/3 – To be commenced	
End of Year Action Status		1/3 - Complete	2/3 – in Progress	0/3 - Stopped	0/3 – To be commenced	
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
4.01	Review 0-12 months.	In Progress	In Progress	01/04/2018	31/03/2020	The review has been completed and recommendations regarding the integration, commissioning, management and next steps are being considered. Implementation of these findings will be implemented from July 2019.
4.02	Implementing review findings.	In Progress	In Progress	01/04/2018	31/03/2020	The review was not completed until April 2019, therefore implementation of findings will not occur until post June 2019.
4.03	Creation of reporting / Governance structure.	In Progress	Complete	01/04/2018	31/03/2019	Governance structure for the grant has now been implemented. The operational groups has been established as well as the senior officers groups, which align to the corporate strategic boards. Groups will begin to meet from July 2019




Objective 5			Enhance community wellbeing through improved housing offer.			
Description			We will improve the housing offer in Newport by enhancing housing options which allow people to live independent and fulfilled lives, promoting better knowledge and understanding of housing options and services and ensuring that homes in Newport are safe and healthy, with easy access to quality green space. This objective relates to: The councils wellbeing objectives; Build cohesive and sustainable communities; Enable people to be healthy, independent & resilient; The corporate plan action area of Resilient communities Welsh Government's target to deliver 20,000 affordable homes in four years, 5,000 to be empty homes returned to use.			
Corporate Plan Objective			Well-being Objective 3 – To enable people to be healthy, independent and resilient Well-being 4 – To build cohesive and sustainable communities Modernised Council Resilient Communities			
Mid-Year Action Status			3/11 - Complete	6/11 – in Progress	0/11 - Stopped	2/11 – To be commenced
End of Year Action Status			6/11 - Complete	4/11 – in Progress	0/11 - Stopped	1/11 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
5.01	Publish an up to date assessment of the housing market in Newport across all tenures (the Local Housing Market Assessment).	Complete	Complete	01/04/2018	30/09/2018	The assessment has been undertaken in accordance with Welsh Government guidance. The assessment has been submitted to Welsh Government for review and completed. The Local Housing Market Assessment is a forecast of the pattern of housing need likely to arise over the next 5 years, in order to inform the formulation of long-term housing objectives.
5.02	Publish a new Local Housing Strategy and action plan 2018-2022.	In Progress	In Progress	01/04/2018	31/03/2020	Partner agencies and the public are involved in identifying strategic housing priorities: Citizens' Panel consultation results have now been received and are being reviewed
5.03	Review housing needs of, and provision for, older people in Newport.	In Progress	In Progress	01/04/2018	31/03/2020	Public Health Wales report due in May 2019, may offer potential for future collaboration on older persons' housing needs.
5.04	Review information on private sector housing in Newport.	To be Commenced	To be Commenced	01/04/2019	31/03/2020	In future, we aim to look at pressures and issues in the private housing sector that may impact on levels of housing need in the longer term.
5.05	Review of the Empty Homes Strategy.	In Progress	In Progress	01/04/2018	31/03/2020	New Action Plan completed for consideration by Cabinet Member. The Empty Homes Working group, with representation from a number of service areas, is improving collaborative working on empty homes.
5.06	Review of the Home Options Newport policy for access to affordable housing.	To be Commenced	Complete	01/04/2018	31/03/2019	An audit of the Common Housing Register has been carried out and recommendations implemented through collaboration between NCC and housing association partners
5.07	Contribute to implementation of the council's Independent Living Strategy	Complete	Complete	01/04/2018	30/09/2018	The Independent Living Strategy has now been signed off and completed.

Objective 5			Enhance community wellbeing through improved housing offer.			
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Corporate Plan Objective			Well-being Objective 3 – To enable people to be healthy, independent and resilient Well-being 4 – To build cohesive and sustainable communities Modernised Council Resilient Communities			
Mid-Year Action Status			3/11 - Complete	6/11 – in Progress	0/11 - Stopped	2/11 – To be commenced
End of Year Action Status			6/11 - Complete	4/11 – in Progress	0/11 - Stopped	1/11 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
5.08	Draft an Adaptations Policy and associated procedures.	In Progress	In Progress	01/04/2018	31/03/2020	Draft policy is nearing completion; an effective policy for the delivery of housing adaptations is integral to the well-being goal of 'A Resilient Wales'. Following changes to legislation, RIH facilitated a training event on Disabled Facilities Grants which was attended by officers from other local authorities and Welsh Government, in order to inform policy development.
5.09	Finalise and publish, with partner authorities, the Gwent Regional Homelessness Strategy.	In Progress	Complete	01/04/2018	31/03/2019	Following adoption of the regional Strategy, local action plans have been developed and are now being implemented, with a range of objectives, such as: to identify and build on good practice in homelessness prevention work; to increase joint planning, commissioning and delivery of services; to integrate support services more fully into homelessness prevention work, to increase information-sharing between partner agencies where this would benefit service users. Development of the regional strategy and local action plans exemplify the 5 ways of working by identifying long-term objectives, focusing on homelessness prevention, involving stakeholders in developing action plans, and collaborating between areas to develop integrated services.
5.10	Review and re-modelling of housing loan schemes.	In Progress	Complete	01/04/2018	31/03/2019	New Housing Improvement Loans Policy adopted. Robert Owen Community Banking Fund Ltd administering housing improvement loans in Newport for owner-occupiers from 1 March 2019; revised loan scheme for landlord/developer loans now operational
5.11	Implement Welsh Language standards in the DFG work stream.	Complete	Complete	01/04/2018	30/09/2018	Meeting Welsh Language standards supports the well-being goal, 'a Wales of vibrant culture and thriving Welsh language'.

Objective 6			Promote the decarbonisation of our operations and support sustainable travel and clean air measures in housing programmes.			
Description			This objective relates to Promote economic growth and regeneration whilst protecting the environment; Enable people to be healthy, independent & resilient; Corporate plan action areas: Aspirational people; Resilient communities; Modernised council.			
Corporate Plan Objective			Well-being Objective 2 – To promote economic growth and regeneration whilst protecting the environment Well-being Objective 3 – To enable people to be healthy, independent and resilient Aspirational People Resilient Communities Modernised Council			
Mid-Year Action Status			0/6 - Complete	5/6 – in Progress	0/6 - Stopped	1/6 – To be commenced
End of Year Action Status			1/6 - Complete	5/6 – in Progress	0/6 - Stopped	0/6 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
6.01	Finalise and publish the council's Carbon Management Plan.	To be Commenced	In Progress	01/10/2018	31/12/2019	The council's Carbon Management Plan has been drafted for proposal to Cabinet Member
6.02	Review proposed housing developments for access to public transport.	In Progress	In Progress	01/04/2018	31/03/2020	This work is ongoing within the development process, in order to contribute to long-term goals for sustainable travel and carbon reduction, which support the vision of a 'Globally responsible Wales'
6.03	Review the council's Asset Management Plan and performance of the Norse Joint Venture.	In Progress	Complete	01/04/2018	31/03/2019	The strategic Asset Management Plan has been approved by the Cabinet Member. The internal audit of the asset management function has been completed and the CIPFA review is in the process of communicating its recommendations.
6.04	Comply with the new General Data Protection Regulation (GDPR).	In Progress	In Progress	01/04/2018	31/03/2020	Privacy Notices for individual services have been submitted for addition to corporate website
6.05	Maintain Fairness & Equalities Impact Assessments (FEIAs) for existing and new policy.	In Progress	In Progress	01/04/2018	31/03/2020	FEIA's will continue to be integrated into ongoing policy review and development
6.06	Investigate opportunities to improve domestic energy efficiency and relieve fuel poverty in Newport.	In Progress	In Progress	01/04/2018	31/03/2020	Arbed am Byth is in the process of considering a number of potential project areas, in collaboration with Welsh Government and Newport City Council, to deliver long-term energy goals.

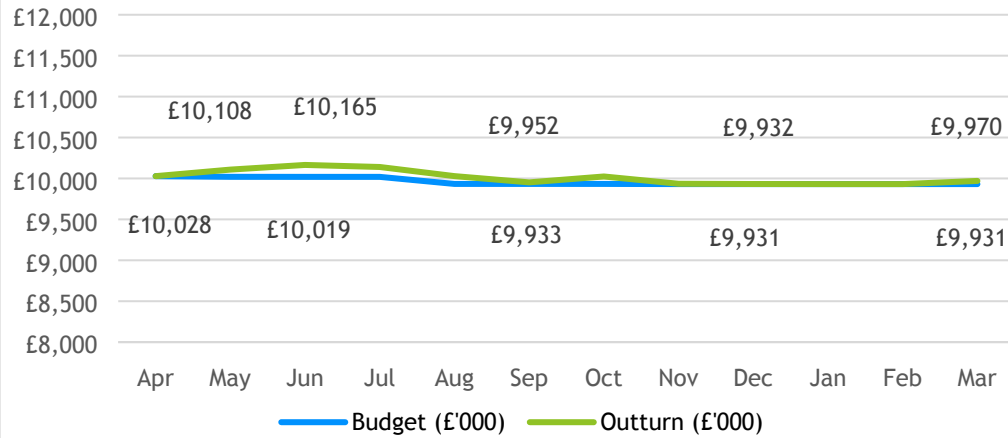
Regeneration, Investment & Housing Performance Measures 2018/19

PI Result vs PI Target Definition	On Target				Short of Target (15% Tolerance)	Off Target (Over 15% Tolerance)
Performance Direction Definition (Based upon the performance from the previous reporting period)	 Performance has Improved				 Performance has Declined	 Performance is the same
Performance Measure (National / Local / Management Information)	Link To Service Plan Objective(s)	Q2 Result	2018/19	2018/19 Target	2017/18 Position	Service Area Comment (For Performance Indicators not meeting their targets)
National – Percentage of households for whom homelessness was prevented. Quarterly	Objective 5	54%	54%	 52%	 57%	
National – Percentage of empty properties brought back into use. Half Yearly	Objective 5	0.2%	0.6%	 0.5%	 1.3%	The number of successful interventions has fallen due to pressure on services.
National – Number of new homes created as a result of bringing empty properties back into use Half Yearly	Objective 5	12	21	 18	 22	
National – Average number of calendar days to deliver a Disabled Facility Grant Half Yearly	Objective 5	178	201	 192	 174	
National – Percentage of all planning applications determined in time. Quarterly	Objective 1	84.7%	87.5%	 85%	 89%	
National – Percentage of planning appeals dismissed. Quarterly	Objective 1	81%	75.7%	 65%	 60.8%	
National - Number of additional affordable housing units delivered per 10,000 households. Half Yearly	Objective 5	7.88 units	18.76 units	 12 units	Not Applicable	
National – Percentage of quality indicators (with targets) achieved	Objective 3	N/A	75%	80%	Not Applicable	This is the first year that the performance measure has been in place. With the

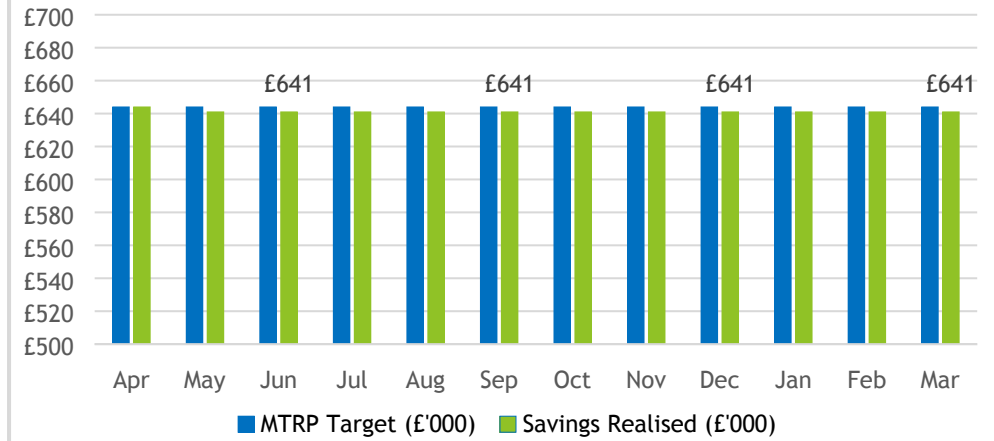
PI Result vs PI Target Definition	On Target				Short of Target (15% Tolerance)	Off Target (Over 15%Tolerance)
Performance Direction Definition (Based upon the performance from the previous reporting period)	 Performance has Improved				 Performance has Declined	 Performance is the same
Performance Measure (National / Local / Management Information)	Link To Service Plan Objective(s)	Q2 Result	2018/19	2018/19 Target	2017/18 Position	Service Area Comment (For Performance Indicators not meeting their targets)
by the library service Annual						introduction of the new Neighbourhood this will improve performance in 2019/20

Regeneration Investment & Housing Finance Analysis

2018/19 Overall Net Position



2018/19 Delivery of MTRP Savings



Summary Revenue Budget Position 2018/19

Service Area	Deficit / (Underspend)
Development Services	50
Housing	(66)
Community Regeneration	(55)
Culture & Heritage	44
Integrated property Unit	66